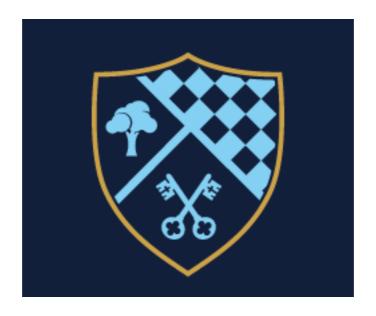
East Bridgford St Peter's C. of E. Academy Debt Management Policy



"Together in Achievement"

Date Governor Approved:	27/11/2025
Review Date:	November 2026

Contents

1. Introduction	2
2. Provision of School Meals	
3. Provision of Preschool	3
4. Other Chargeable Goods and Services (paid for activity clubs, fruit, ad-hoc orders)	4
5. Key Information	4
6. Monitoring and Recovery of School Meal/Preschool Debts	4
Appendix 1: Outstanding debt – school meals (week 2)	5
Appendix 2: Reminder letter – school meals (week 3)	6
Appendix 3: Notification of withdrawal of school meals letter (week 4)	7
Appendix 4: Outstanding debt letter – Preschool (week 2)	8
Appendix 5: Reminder letter – Preschool (week 3)	9
Appendix 6: Notification of withdrawal of Preschool place (week 4)	10

1. Introduction

The governing body is responsible for ensuring that procedures are in place for the recovery of outstanding debt.

This policy aims to help us adopt a consistent and fair approach to debt incurred by parents/carers with a view to eliminating it completely. It provides clarity and consistency in managing debt and will also help parents/carers clearly understand what is expected of them.

The services provided by school are no different to those provided by any other business and meals/other services need to paid for in advance and on demand. For example, most parents/carers understand that they cannot take their child to a restaurant and expect the provision of food without paying or expect a football coach or music teacher to teach their child free of charge.

Most parents make prompt payment for services rendered, however a minority of parents/carers do not pay on time for services provided by the school, putting the school in a position of subsidising a few families with funding that is intended by law for all children, as well as causing considerable extra work for office staff.

Free school meals can only be offered to children whose parents/carers qualify for Free School Meals (FSM) entitlement and/or Universal Free School Meals (UFSMs - applicable to children in Years R-2). FSM are available for parents/carers who meet certain criteria including the receipt of certain state benefits. If you qualify, please do take up your child's entitlement so that they can receive a school meal each day and the school can access Pupil Premium funding.

2. Provision of School Meals

School meals should be paid for in advance. The school currently uses ARBOR as our online payment system and parents/carers should ensure that enough funds are added in advance to cover the costs of school meals

for their child/children. Please speak to a member of the office staff if you need a reminder of your ARBOR log in.

Any arrears of dinner money that arise **must** be pursued by school on a weekly basis. Prompt action will be taken to address any debt issue at an early stage to prevent arrears amassing.

- Week 1 In the first instance of a debt an ARBOR message is sent:
 We've noticed that [insert name of child]'s account currently has a balance of £[insert amount].
 Please arrange payment to top up the account at your earliest convenience.
- Week 2 If the debt is still outstanding a letter must be sent to the parent/carer informing them the arrears on dinner money is due for payment (appendix 1).
- Week 3 If the debt remains unpaid a reminder letter will be sent (appendix 2).
- Week 4 If a child continues to arrive at school without a packed lunch and the outstanding balance remains unpaid, the school will call the parent/carer to check whether financial hardship may be affecting their ability to pay. In such cases, the parent/carer will be encouraged to apply for Free School Meals (FSM) or speak confidentially with the Head Teacher. If no resolution is reached, a formal notification regarding the withdrawal of school meal provision will be issued by the Head Teacher as a last resort. This will give the parent/carer a final opportunity to clear the outstanding debt before potential legal proceedings. The letter will inform the parent/carer that if the debt is not cleared in full, the child/ren will not be provided with a meal with effect from the following Monday. Whilst looking at the whole picture and vulnerability of the child, school may also contact Local Authority and Children's Services for advice (appendix 3).

3. Provision of Preschool

Preschool sessions (including wrap-around care) must be paid for in advance. If you are in receipt of Universal Credit, please contact the school office.

The school uses ARBOR, and parents/carers are responsible for ensuring sufficient funds are added in advance to cover the costs of sessions not covered by funding for their child/children. If you need a reminder of your ARBOR login details, please speak to a member of the office staff.

An invoice is issued the month prior and payment must be received within 14 days of issue. E.g. Fees for December are issued by invoice on 1st November and must be paid by 15th November. Fees remain payable even if the child is absent. Ad hoc sessions can be booked, subject to availability, and will be added to ARBOR as applicable.

Please note that any outstanding debt may result in the suspension or cancellation of services and sessions not covered by funding.

Additionally, 4 weeks' notice is required for any changes to paid sessions. If notice is not given, fees for those sessions will still be incurred.

Preschool arrears must be monitored and pursued by the school on a weekly basis. Prompt action will be taken to address any debt issues early, to prevent arrears from accumulating.

- If the invoice is not paid by the due date, an email will be sent to the parent/carer informing them the Preschool arrears are due for payment.
- Week 2 If no payment is received, an outstanding debt letter will be sent (Appendix 4)

- Week 3 If payment remains unpaid a further reminder letter will be issued (Appendix 5)
- Week 4 If payment is still not received, a notification of withdrawal of the preschool place must be issued by the Head Teacher. This will give the parent/carer a final opportunity to clear the outstanding debt before potential legal proceedings. The letter will inform the parent/carer that if the debt is not cleared in full, the child/ren will not be provided with a preschool place from a stated date (Appendix 6).

4. Other Chargeable Goods and Services (paid for activity clubs, fruit, ad-hoc orders)

Charges for any other goods or services must be paid in advance and will be added to ARBOR. If payment is not received by the due date, the order will not be processed, or in the case of a club, the place will be cancelled.

Examples of such charges may include, but are not limited to: paid activity clubs, fruit orders, ad-hoc items (e.g., Year 6 hoodies, personalised fundraising merchandise, Young Voices tickets).

5. Key Information

- A copy of this debt policy is available to view by visiting the school website
 https://www.eastbridgfordstpeters.co.uk/policies-strategies/ and available as a hard copy from the
 office
- Parents who are experiencing difficulty in paying for a chargeable service offered by the school should inform the school office immediately. In most circumstances a payment plan can be agreed to help parents clear their debt to the school as soon as possible. Large debts left unpaid may be passed to a professional debt collection firm to legally recover.
- School lunches must be paid for in advance. Parents who don't want their child to have a school lunch, should provide a healthy packed lunch
- Preschool sessions not covered by funding must be paid for within 14 days of the invoice issue date
- Payment for other chargeable goods and services must be paid for in advance
- Please also see 'St Peter's C of E Academy Charging and Remissions Policy'

6. Monitoring and Recovery of School Meal/Preschool Debts

The aim of the school's debt management policy is to minimise the accumulation of debt balances and avoid costly referrals to the school's solicitors. However, the school reserves the right to initiate legal proceedings to recover outstanding school meal or preschool debts.

Where appropriate, the school may also notify the local authority if a child is not being provided with a suitable meal at lunchtime.

Appendix 1: Outstanding debt – school meals (week 2)

Date
Dear
Name of child/children:
Our records show that despite an Arbor message on xxx you have not paid dinner money for your child/ren.
As at xxx our records show a total debt of £xxx
Please arrange for this money to be paid into your ARBOR account.
The cost of a school meal is £3.16 per day - £15.80 per week and must be paid in advance.
If the debt remains unpaid, the school will refuse to provide a school meal for the child and you will need to provide them with a healthy packed lunch.
Free School Meals and Milk
Have you checked if your child/ren is/are eligible for benefits-related free school meals and milk? We want to make sure as many eligible pupils as possible are claiming their free school meals. Please see our website for further information and check your eligibility through Nottinghamshire County Council by phoning 0300 500 8080 or online here: https://www.nottinghamshire.gov.uk/education/school-meals/free-school-meals-and-milk
If you have any queries regarding these arrears or would like to speak in confidence about arranging a repayment plan, please contact the school office.
Yours sincerely,
Mr R Tomlinson
Head Teacher

Appendix 2: Reminder letter – school meals (week 3)

Appoint 2. Rolling of Total (Wook o)
Date
Dear
Name of child/children:
Our records show that despite a previous reminder letter on xxx you have not paid dinner money for your child/ren.
As at xxx our records show a total debt of £xxx
Please arrange for this money to be paid into your ARBOR account immediately.
The cost of a school meal is £3.16 per day - £15.80 per week and must be paid in advance.
If the debt remains unpaid, the school will refuse to provi de a school meal for the child and you will need to provide them with a healthy packed lunch.
Free School Meals and Milk
Have you checked if your child/ren is/are eligible for benefits-related free school meals and milk? We want to make sure as many eligible pupils as possible are claiming their free school meals. Please see our website for further information and check your eligibility through Nottinghamshire County Council by phoning 0300 500 8080 or online here: https://www.nottinghamshire.gov.uk/education/school-meals/free-school-meals-and-milk
If you have any queries regarding these arrears or would like to speak in confidence about arranging a repayment plan, please contact the school office.
Yours sincerely,
Mr R Tomlinson
Head Teacher

Appendix 3: Notification of withdrawal of school meals letter (week 4)

Date
Dear
Name of child/children:
Our records show that despite several reminders you have still not paid dinner money for your child/ren.
As at xxx our records show a total debt of £xxx
Please arrange for this money to be paid into your ARBOR account immediately.
The cost of a school meal is £3.16 per day - £15.80 per week and must be paid in advance.
Since non-payment for school meals affects the quality of service we offer to the children, we need to ensure that all payments are up to date. If the debt is not cleared by the end of this week, it will not be possible to provide your child with a school lunch with effect from Monday xxx, and you will need to provide a healthy packed lunch.
The school reserves the right for the Head Teacher and Governing Body to begin legal proceedings to recover debt and inform social services of our concerns that you are not providing a meal for your child/ren at lunchtime.
If you have any queries regarding these arrears, please contact the school office.
Yours sincerely,
Mr R Tomlinson
Head Teacher

Appendix 4: Outstanding debt letter – Preschool (week 2)

Date	е
Dear	
Name of child/children:	
Our records indicate that, despite an email on [insert date], payment has not been received for [insert month] the Preschool sessions.	
As of [insert date], our records show an outstanding balance of \pounds [insert amount]. Please ensure that this amount is paid into your ARBOR account.	
Preschool sessions must be paid for within 14 days of issue of your invoice [insert date].	
If you have any questions or concerns about these arrears, please contact the school office at your earliest convenience.	
Yours sincerely,	
Mr R Tomlinson	
Head Teacher	

Appendix 5: Reminder letter – Preschool (week 3)

$\overline{}$	_	_	_
	-	ш	ப

Dear

Name of child/children:

Our records indicate that, despite a previous reminder letter sent on [insert date], payment has not been received for [insert month] Preschool sessions.

As of [insert date], our records show an outstanding balance of £[insert amount]. Please ensure that this amount is paid into your ARBOR account immediately.

If the debt remains unpaid, the school will be unable to continue providing sessions not covered by funding.

If you have any questions about these arrears or wish to discuss arranging a repayment plan in confidence, please contact the school office at your earliest convenience.

Yours sincerely,

Mr R Tomlinson

Head Teacher

Appendix 6: Notification of withdrawal of Preschool place (week 4)

Date
Dear
Name of child/children:
Our records indicate that, despite several reminders, payment has still not been received for [insert month] Preschool sessions.
As of [insert date], our records show an outstanding balance of £[insert amount]. Please ensure this amount is paid into your ARBOR account immediately.
Preschool sessions must be paid for within 14 days of issue of your invoice [insert date]. Therefore, we regret to inform you that the following place(s) not covered by funding will be suspended effective from [insert date]:
[insert sessions]
The school reserves the right for the Head Teacher and Governing Body to initiate legal proceedings to recover the debt and cancel the above Preschool sessions.
If you have any questions about these arrears, please contact the school office as soon as possible.
Yours sincerely,
Mr R Tomlinson Head Teacher